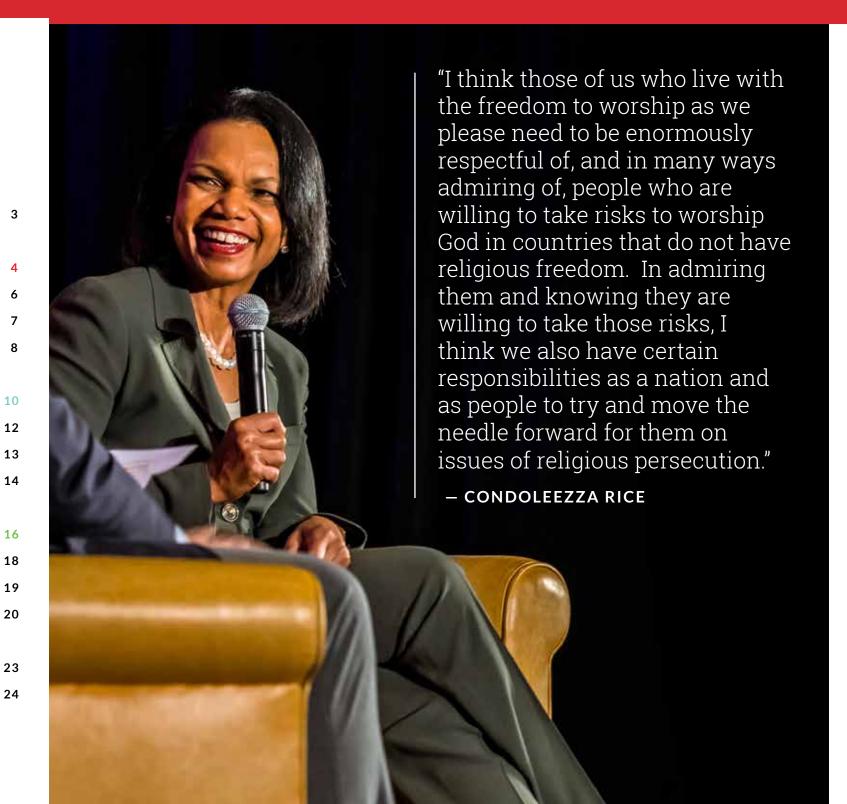


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As we wrapped-up another dynamic year of tremendous innovation, focus and progress, a key goal was to maintain – and even increase – that forward momentum as we entered the new year.

This inspired us to end 2019 and launch into 2020 with our first-ever **OM Vision Summit**. This gathering brought together thought leaders, forward-thinking churches and other key partners to lay out the strategy and plans that will allow us to reach our vision.

With a diverse group of contributors ranging from Hobby Lobby founder, David Green, to Passion movement creator, Louie Giglio, virtually every sector of society was represented at the Summit. **And what an honor and blessing it was to have former U.S. Secretary of State, Dr. Condoleezza Rice, as our keynote speaker.**

Drawing upon a truly exceptional combination of experience, wisdom and knowledge, Dr. Rice provided key insights to better contextualize our role as believers in an ever-changing world. Her words were certainly encouraging and inspiring, but also underscored the importance and urgency of the task before us.

Faced with the reality of worldwide increases in corruption, injustice and separation from God, I ended 2019 more convinced than ever of the necessity of getting the gospel of Jesus to the nations. Scripture and experience teach us that a powerful, holistic demonstration of the transformational gospel changes individual lives, villages, communities and entire cultures.

So our vision is simple: to see a vibrant community of Jesus followers within reach of everyone.

With a growing population of 3 billion unreached people in the world, this is a bold statement to be sure – disruptive to many and perhaps a bit ambitious. But today we believe that it is within reach.

So like most Annual Reports, this one looks back at key performance metrics and celebrates the amazing work God has done through this ministry, but it also looks forward – unpacking for you three pillars of the strategic approach that will guide our efforts in the coming year: **Go Boldly, Sow Broadly and Transform Totally.**

One thing remains certain, no single organization can accomplish this mission alone. But unified behind a single vision, each believer doing their part and seeking God's guidance – I am convinced the trajectory of the unreached can be transformed and the Great Commission fulfilled in this generation.

Thank you for a fantastic 2019 and for helping **Transform the Trajectory.**

Andrew Scott
President & CEO

go boldly.

We believe that access to unreached nations is more possible than ever before through inviting in a whole new workforce and sending them out in new ways. We are doing this by calling a generation to step into their God-given purpose to be His witnesses, in word and deed, among the nations of the world. This remains our message. However, evidence indicates that doing this in today's world requires new models of sending, models where every Jesus follower can find a place, and every sector of society will find a Jesus follower contributing to their company, neighborhood and community.

We also believe God has raised up a new workforce. Millions from the global south are ready to take their place in the mission's effort. A generation is ready to see how their vocation fits in this grand purpose of God. Multitudes are stepping up to the plate that a decade ago did not see themselves as part of the task. We see our role as boldly going before and charting a new path toward mobilizing a mass movement of those surrendered to the work of God among the least reached.



Africa

GOING BOLDLY TO THE SAHEL REGION

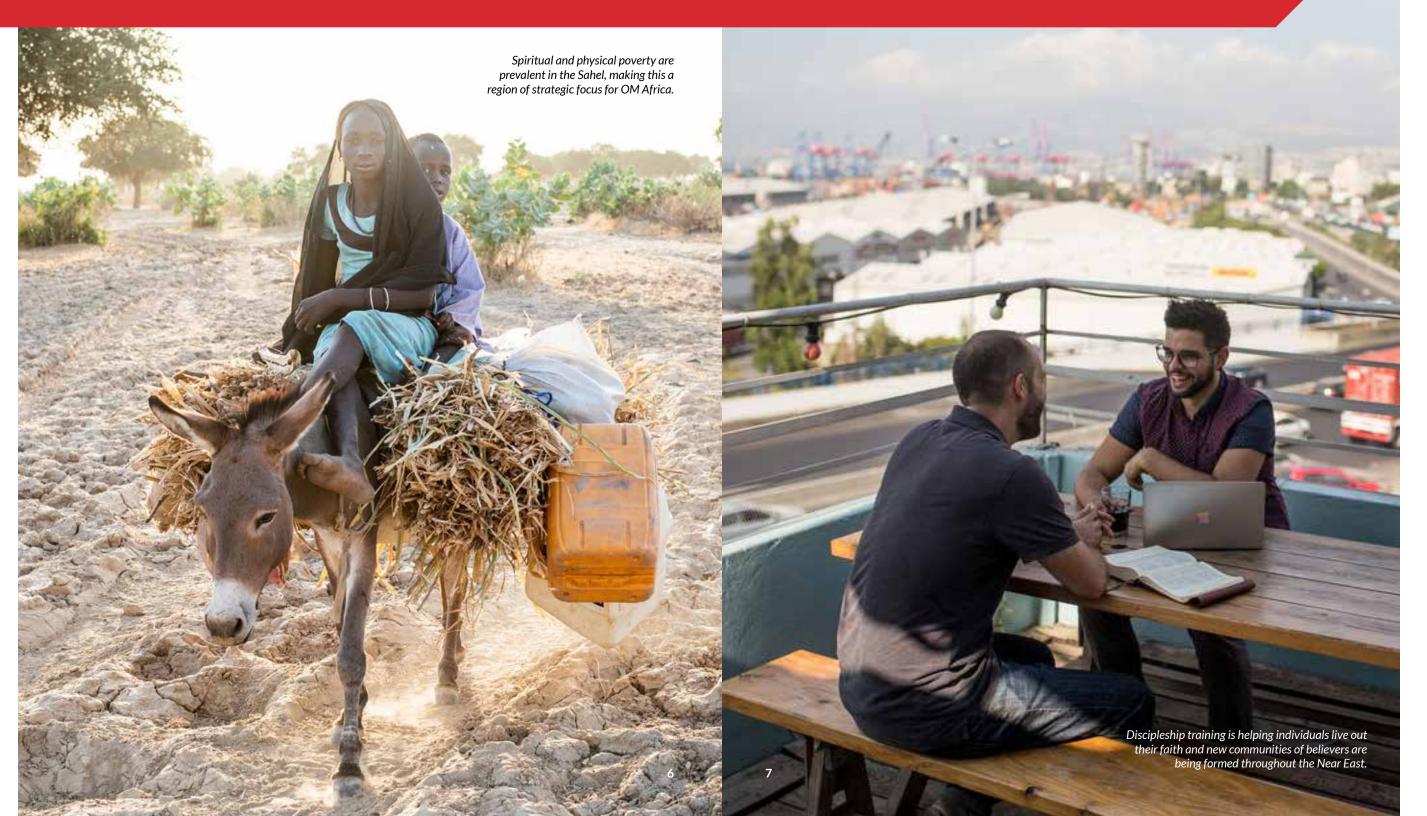
Our leaders in Africa have identified the Sahel as the least evangelized region on the continent. Stretching from the Atlantic coast to the Red Sea, the Sahel region spans more than 10 countries, including parts of Senegal, Mauritania, Chad and Mali

While it includes linguistically and ethnically diverse people groups, those who live in the Sahel share some common experiences: political instability, a harsh climate, ongoing drought, food shortages, the predominance of conservative Islam and the rise of violent extremism. This is extremely hard ground for mission work.

Thankfully, the Lord of the Harvest is in the business of growing seeds and miraculously exceeding our hopes and expectations.

OM in Africa has felt called to take significant steps towards establishing teams of near-culture African workers in the Sahel. They recently sent an OM research team who visited Senegal, Burkina Faso and Niger to explore what this work should look like. Local leaders in Africa have identified a project manager and plan to deploy a core team of five or six West Africans into the Sahel this year. OM's Catalytic Ministries may participate to demonstrate authentic presence and an integrated gospel witness. This may include, but is not limited to sports, the arts, business, and care for those affected by HIV and AIDS.

Join us in praying that many in the Sahel will come to know Jesus because of this work.



Near East

THE ADVANTAGE OF NEAR CULTURE EVANGELISM

OM workers in the Near East sensed a need to involve more Arab believers on international teams, as local churches began expanding their vision and capacity to send workers. "What makes OM unique is a call to partner with the local church and a focus to go where there are no churches," described Near East field leader Jeremy*.

As a practical way to prepare local Jesus followers from both Muslim and Christian backgrounds to be sent as missionaries, the Near East field developed a year-long Arab Internship Program. Following a three-month training period, participants join an OM team.

"The participants come with a lot of ministry experience," Jeremy noted. "They also come with fluent Arabic and, to some extent, cultural awareness."

Foreigners often spend tremendous (but necessary) amounts of time and effort learning the language and culture, whereas nationals can start learning and implementing evangelistic tools almost immediately. Hamad* and Nidal* were two of the first Arabs to complete the three-month training module. The training was personal and practical. They learned how to facilitate Discover Bible Studies (DBS). "We did DBS in the morning together, so first we applied the Bible to our own lives before we expected other people to accept it," Hamad explained.

"There are no churches here. There are not many people ministering to Syrian refugees in this area," Nidal said. "Our vision is to see the church grow here."

God is bringing many in the Near East to Himself through the chaos happening in that region. Local workers like Hamad and Nidal are ideal to help to make that happen.

*Names changed for security purposes

IF THE GREAT COMMISSION IS TRUE, **OUR PLANS** ARE NOT TOO BIG: THEY ARE TOO SMALL.

 PAT MORLEY, AUTHOR AND FOUNDER OF "MAN IN THE MIRROR" BIBLE STUDY

Middle East

COMBINING PROFESSIONAL EXCELLENCE AND OBEDIENCE TO GOD

"I wanted to go to one of the toughest countries in the world, because I wanted to do something really significant for God," said Theresa*. As a physical therapist, Theresa said becoming a marketplace worker was a natural fit.

"I think it is the coolest job there is because I meet a variety of people from different nationalities, and then I can walk a road with them. They keep on coming [for treatment], and if they're really open for the gospel, I develop friendships and go deeper," she shared.

"I just love the Muslim people, and when I came here, I was surprised to find that it's much easier to work and to witness in a Middle Eastern country than it is in the West."

As she daily allows God's Spirit to fill her up, Theresa finds it easy to speak into people's lives from the overflow of her relationship with Jesus Christ.

"In this country, a lot of people are not certain about their jobs, or their future. They experience a lot of stress, and it manifests in their bodies, so we treat the body," she explained. Through continued appointments and Theresa loving them, many people open up about the things causing them stress. "It's easy and natural for me to listen to them and then point them to Jesus," she shared.

One lady who had an appointment with Theresa told her, "Our hearts are lacking; your heart is pure."

"You don't even know me," Theresa responded.
"No, I can see, your heart is pure," the woman insisted.

"That to me was such a blessing because...she didn't even know me for 10 minutes. But she could pick up the Spirit of Jesus Christ in me," Theresa shared. "If we become who God has made us and we fill ourselves with His presence, it's just so easy to witness."

Living missionally in the Middle East requires professional excellence and daily humble obedience to God, she emphasized. "Whether He's made you a mom or a doctor or a teacher, ...walk out your calling to the best of your ability, and then things happen because God's at work."

*Name changed for security purposes



sow broadly.

We live in a remarkable era where for the first time ever, it is possible for virtually every living person to have access to the word of God. Knowing that the gospel has the power to change everything, we are working to utilize technology in innovative ways and develop new tools to allow that to happen in our generation. Through leveraging traditional and digital media, increased access to travel, advanced communication technology and improvements in distribution channels, our goal is to see the single greatest release of the gospel in human history.



Moldova

HUNGRY FOR THE WORD OF GOD

Bringing food parcels to people in need, workers with OM Moldova encounter spiritual hunger and find that Bibles are as welcome as physical food.

In one village, an OM worker recognized one of the local ladies. They had met during a River Outreach in that region the previous summer. This time the lady, besides welcoming the food OM offered, also desired to receive a Bible, and she and the OM worker had the opportunity to talk more about how God's Word changes lives.

"I felt led to read Philippians 4:4-7 with her about rejoicing in the Lord, giving our anxious thoughts to Him through prayer and thanksgiving, and how the peace of God will transcend all our understanding," the OM worker shared. "When I stopped at verse seven, she continued reading until the end of the chapter. She had a great desire to read the Word of God."

In these communities, there are no local churches to partner with. So OM usually appeals to the local authorities and has been able to build valuable connections with mayors and social workers. The team used the local town hall for handing out food parcels, gave a message to the gathered people and offered them Bibles. They had New Testaments available for whoever wanted one and were encouraged to see how many people desired not only their food parcel but also the Word of God.

In the village of Cobîlea, one lady the team visited with a food parcel also desired a Bible. As the team did not have any Bibles with them, one of the girls promised to bring one later, and she gave the woman her phone number. She was not able to go back for a day or two—and promptly received several calls from the woman, asking when she would come bring the Bible. When it was finally delivered, the lady was very excited. The team later heard she was faithfully reading every day.

Broad sowing is introducing many Moldovans to Jesus.

OM East

Though suffering under the weight of chronic illness

and poverty, a Moldovan woman is overjoyed by a

Bible from OM's outreach team.

MOBILE TECHNOLOGY TAKES BIBLE TO 'THE ENDS OF THE EARTH'

OM East's literature and media ministry produces high quality print and digital media in over 25 languages. Always working with partners, they seek to share the gospel, strengthen churches and bring hope to people groups throughout Eurasia.

Field worker Nadia* moved to Arctic Russia with the dream to share the gospel by translating the Bible for the Nenets people. She has invested 18 years bringing the gospel to 'the ends of the earth'.

About half of the minority group of around 45,000 people live in Russian-speaking villages, while the other half are nomadic reindeer herders who live on tundra and speak the Nenets language. "Nenets is the heart language of the reindeer herders and is much easier for them to understand." Nadia

There are currently around 200 known Nenets believers. representing a small percentage of the population. This indigenous people group believes in numerous gods. For many, the reindeer are their life, their source of food, clothes, transport and shelter. Nadia longs for more of the Nenets to acknowledge their Creator as their true provider and life-giver.

A nomadic lifestyle makes it difficult for the reindeer herders to carry books. However, they do have mobile phones. The solution is to develop publications that can be stored on mobile phones, also allowing individuals to listen to the text. OM East helps provide these resources digitally.

When a local woman read a passage in Nenets, she discovered she had misunderstood the same Scripture in Russian. "This is why we need the Bible in our own language!" she expressed. Four books of the New Testament are in print, while others are in progress.

*Name changed for security purposes



United Kingdom

CHURCH WITHOUT WALLS: CONNECTING WITH SOMALIS

God is using a bold husband and wife team based in the UK to be His witness among Somali people everywhere. Why? Because the story of Jesus transforming their lives stands out among Somali people. Both born in Mogadishu as Muslims, Shino and Shania today are followers of Jesus, and they want everyone, especially Somalis, to know.

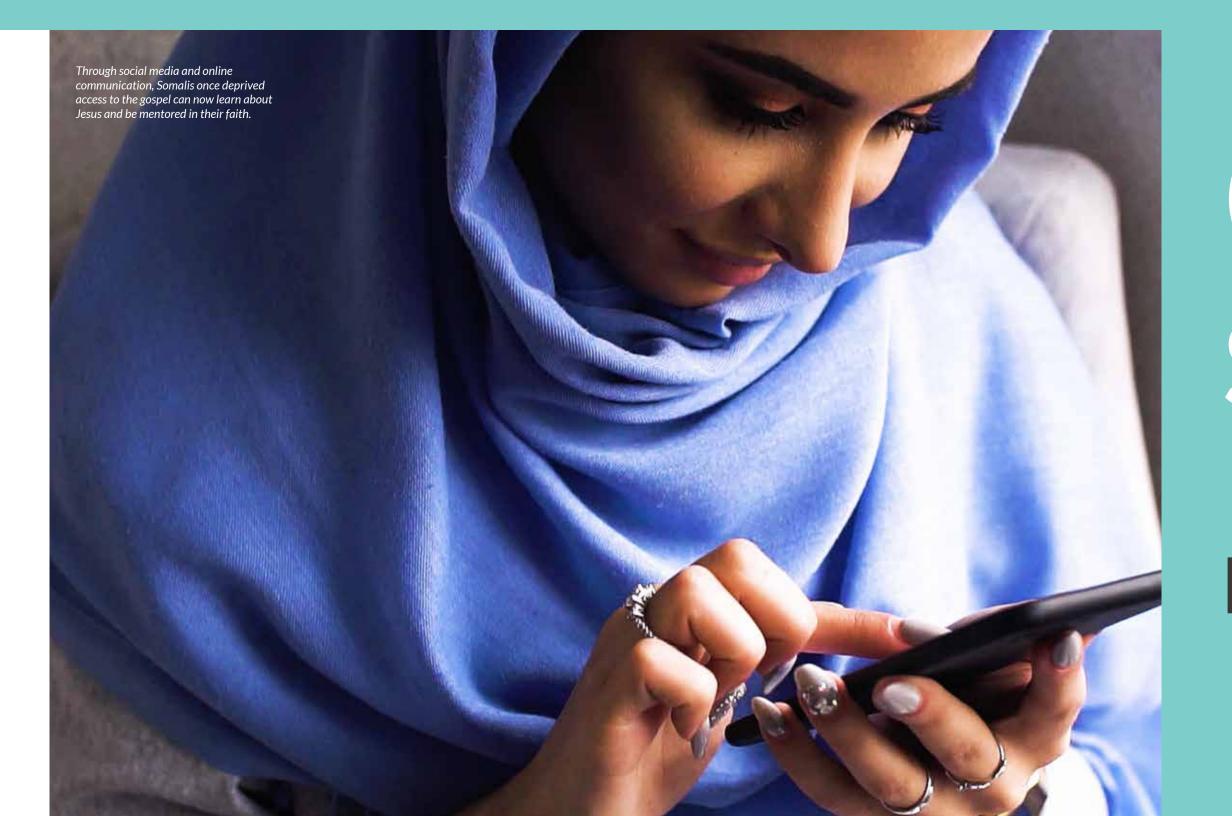
The couple creates and uploads videos once or twice every week that explain the gospel and teach new believers. Facebook Messenger is a big part of their outreach. On a typical day, the couple spend their time with earbuds plugged in, huddled over their phones, responding to the dozens of messages they receive daily from Somalis interested in the gospel of Jesus.

Over the past couple of years, the couple has created a database of Christian Somali resources on their website. "We always answer questions from the Bible. We never talk about Islam; we just share the love of Christ and the Word of God. Faith comes by hearing the Word of Jesus," Shania explained.

When possible, the two advise new Somali believers living in western countries to connect with local fellowships for further spiritual growth. But for those living in Muslim countries or Somalia itself, "we are their church," Shino explained. "We disciple them through Skype, WhatsApp, email, different things...! say we have a church without walls."

The same tools Shino and Shania use to disciple new believers — social media, messaging apps, the Internet — are also used to threaten and intimidate them. These virtual threats are reminders of the very real attacks they face on a regular basis. In Somalia, "if you convert to Christianity, the sentence is death," Shino said. Although the couple now live in the UK (having immigrated from Somalia with their families in the '90s), Somali religious authorities have still issued orders to shut them down.

Somalis are coming to know Jesus because of this work!



SEND, OR DISOBEY.

JOHN PIPER, PASTOR AND FOUNDER
 OF "DESIRING GOD MINISTRIES"

transform totally.

We believe that the gospel has the power to transform the lives of those held captive both by spiritual and physical poverty. God's love transforms both the individual and the community that experiences its power. He has chosen His people as the ones to bring that revolution of love and His desire is that when His love is experienced it is seen and felt for the good of His people and the Glory of His name. Therefore, wherever we go, we want to bring a holistic gospel that shows clearly God's love for the whole person and all of their life. And as we see the gospel take root in a community we want to make sure it brings about major societal change in the lives of those living there. Gospel impact not only changes where a person spends eternity but how they live their life here on earth. Hope, joy, peace and grace become residents - often that looks like meeting critical needs after a disaster or providing education, medical care or vocational training within an impoverished community. We find meaningful change best takes root when a community of Jesus followers is living vibrantly there.



Austria

STRENGTH TO OVERCOME

During special Easter outreaches to women in red light areas in Austria, outreach workers go in the knowledge that Jesus is with them and His resurrection power gives hope, strength and life.

"Before we go out to speak to women on the street and in brothels, we always pray the verse which says: 'Greater is He that is in you than he that is in the world,' shared OM outreach worker Sara*. "It's a declaration that the light of Jesus in us is stronger than the darkness we go into."

Sara and OM partners hold on to this truth. She and other members of OM's outreach team go into the red-light district, talking to the women, building relationships and trust. The team gives gifts and an OM-produced pamphlet written just for the women which communicates the hope found in Jesus. "The ladies definitely received our gifts happily and we had quite a lot of personal talks," reflected Sara. "It was hard work, but God gave us strength."

Sara recently got to talk privately with a woman she had contact with for years but could never speak to without being watched. She learned the woman had come to faith in Christ through the literature and is taking steps to leave prostitution. The woman said, "I called to Jesus; I asked Him to help me, and He heard me. I believe in God—He is real and obviously leading me." Sara explains that it can be a long road out of prostitution because of consequences and because the women are traumatized and carry issues from the past. It requires God's help, but Sara says, "We have seen this happen." She provides contact information to the women and says that relationships are key in helping them find healing. "That's why we do what we do."

*Name changed for security purposes



Many ensnared by prostitution in Austria's red light

district are being reached and coming to faith.

Cambodia

TEACHING ENGLISH - A HAND UP, NOT A HANDOUT

Cambodia is home to 15 million people, 83% of whom are Buddhist. Many tribal peoples are coming to Christ. Ada, an OM Mercy Teams International (MTI) English teacher, teaches a classroom of 22 boys and girls. As class starts, she moves promptly into a review of homework before adding new vocabulary to the whiteboard. The lesson gives the students time to learn new words and sentences together. Ada works her way among the students, gently correcting mispronunciation and encouraging hesitant speakers.

The children seem unable to control their joy. Many attend government schools with only two hours a week of English and French. "English is the way to go anywhere," 14-year-old Keatme explains. "It's like having only one hand: If one hand is English and the other knowledge, then without English you are missing a hand; it prevents you from going anywhere or doing anything."

For the past several years, MTI has offered English classes twice a day, five days a week. Government schools lack enough teachers and classrooms to house everyone at the same time, so students alternate monthly between morning and afternoon lessons at school. This allows for students to attend MTI's classes during their free mornings or afternoons.

The children attending English classes are much less likely to get involved in the drugs, alcohol or gang violence prevalent in the community. They are hungry to learn, knowing that a firm grasp of English will open doors. OM MTI aims to change the lives of their students and, through them, their families. Classes also allow students to hear about God's love from OM MTI staff. "Teaching people English, or computer skills, or motorbike repair skills are not enough," insists a board member of OM MTI. "Most important is the transformation in their lives that only comes through Jesus."



Madagascar

GOD'S HELP AND SELF-HELP

Perla, the Malagasy word for 'pearl', is an OM project in Ambovombe, Madagascar. When OM worker Hermina moved there in 2013, she saw that skills training would be beneficial for a town where most people had no vocational training. With a desire to see women empowered, Hermina began Perla in 2014.

Perla training runs from May to October, four days a week. Twelve ladies learn sewing three days a week and cooking once a week.

These new believers also attend a Bible study and learn to share the gospel with others. The women who attend have changed, and in turn, bring change to their families. Husbands and relatives have thanked Hermina for helping bring transformation to their families. "I've learned about loving God and loving people: If you don't really love them then you cannot make much of a difference," she mused.

At 17, Angeline dropped out of school to get married. "When I got married it was not my choice, but because of difficulties in my family," said Angeline. After more than a decade, Angeline's husband stated his desire to take on another wife and they officially divorced in 2006.

Unable to get a steady job due to a lack of education, Angeline sold vegetables on the side of the road to provide for her five children. Her elderly parents also live with her. "I would like to care for my children and to pay for their studies," said Angeline.

Hearing about Perla from a friend, Angeline recognized the training was an opportunity to gain skills to provide for her family. "I thank God for sending OM here to help us, to create a new trade for us like sewing," Angeline said. People began approaching Angeline to sew their clothing before her graduation. The income has already helped the family to move into a new house.

Angeline gained more than just sewing and cooking skills, however; she developed a personal relationship with Christ. "Something I learned here is the love of God. I know that God loves me. The way He provided this training [is an example]."

THIS GENERATION OF CHRISTIANS IS RESPONSIBLE FOR THIS GENERATION OF SOULS ON THE EARTH!

- KEITH GREEN, CHRISTIAN SINGER, SONGWRITER AND MUSICIAN

"The Great Commission is more than a call for you or me to leave where we are and go somewhere else...there is a greater need for each of us to take up our own responsibility as part of the church's response...to be personally involved in it whatever our particular role may be."

GEORGE VERWER, CO-FOUNDER OF OM



Financials

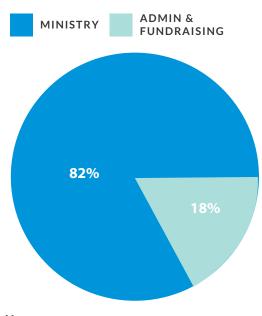
INCOME STATEMENT (IN US\$ THOUSANDS)¹

	2019	2018	2017
INCOME:			
CONTRIBUTIONS:	28,135	28,458	27,621
INVESTMENT INCOME:	177	182	345
OTHER INCOME:	1,060	949	1,061
TOTAL:	29,372	29,589	29,027
EXPENSES:			
INT'L MINISTRY:	16,659	16,198	17,722
OTHER MINISTRY:	8,332	7,892	6,072
GENERAL & ADMIN:	2,543	2,352	3,013
FUNDRAISING:	2,521	2,494	2,614
TOTAL:	30,055	28,936	29,421
CHANGE IN NET ASSETS:	(683)	653	(394)

ASSETS, LIABILITIES & NET ASSETS (IN US\$ THOUSANDS)

ASSETS: CASH & INVESTMENTS: OTHER CURRENT ASSETS: **FIXED ASSETS:** 4,293 TOTAL: 9,169 9,565 8,984 **LIABILITIES & NET ASSETS:** LIABILITIES: **NET ASSETS:** 7,931 7,961 TOTAL: 9,169 9,565 8,984

FUNCTIONAL EXPENSES²



Note

- 1. Fiscal year runs October 1-September 30
- 2. Average distribution 2017-2019







WHERE WE SERVE

AFRICA Russia Algeria Angola Egypt Ghana Madagascar Malawi Morocco Uzbekistan Mozambique

Namibia Somalia South Africa Tanzania Tunisia

Zambia Zimbabwe

PACIFIC

Australia New Zealand Papua New Guinea

ASIA

Afghanistan Bangladesh Cambodia China

Hong Kong India Indonesia Japan

. Kazakhstan Malaysia Mongolia . Myanmar

Pakistan Philippines Singapore South Korea Sri Lanka Taiwan Taiikistan Thailand

EUROPE

Albania Austria Belgium

Bosnia & Herzegovina Bulgaria

Czech Republic Denmark

Finland France Germany Greece Hungary

Ireland Italy

Kosovo Macedonia Moldova Montenegro Netherlands

Norway Poland

Portugal Slovakia Spain Sweden

Turkey Ukraine United Kingdom LATIN AMERICA

Argentina Brazil Chile Colombia Costa Rica Ecuador El Salvador Guatemala Honduras Mexico Panama Paraguay Peru

MIDDLE EAST

Uruguay

Bahrain Iran Iraq Israel Jordan Kuwait Lebanon Oman Qatar Saudi Arabia Syria **Únited Arab Emirates**

NORTH AMERICA

Barbados Canada Jamaica

Yemen

Trinidad and Tobago United States



COUNTRIES WHERE OM IS WORKING



NUMBER OF OM WORKERS SERVING IN THIS REGION

^{*} Ministry in India through our partnership with Good Shepherd Church.

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Matt Benson Senior Vice President



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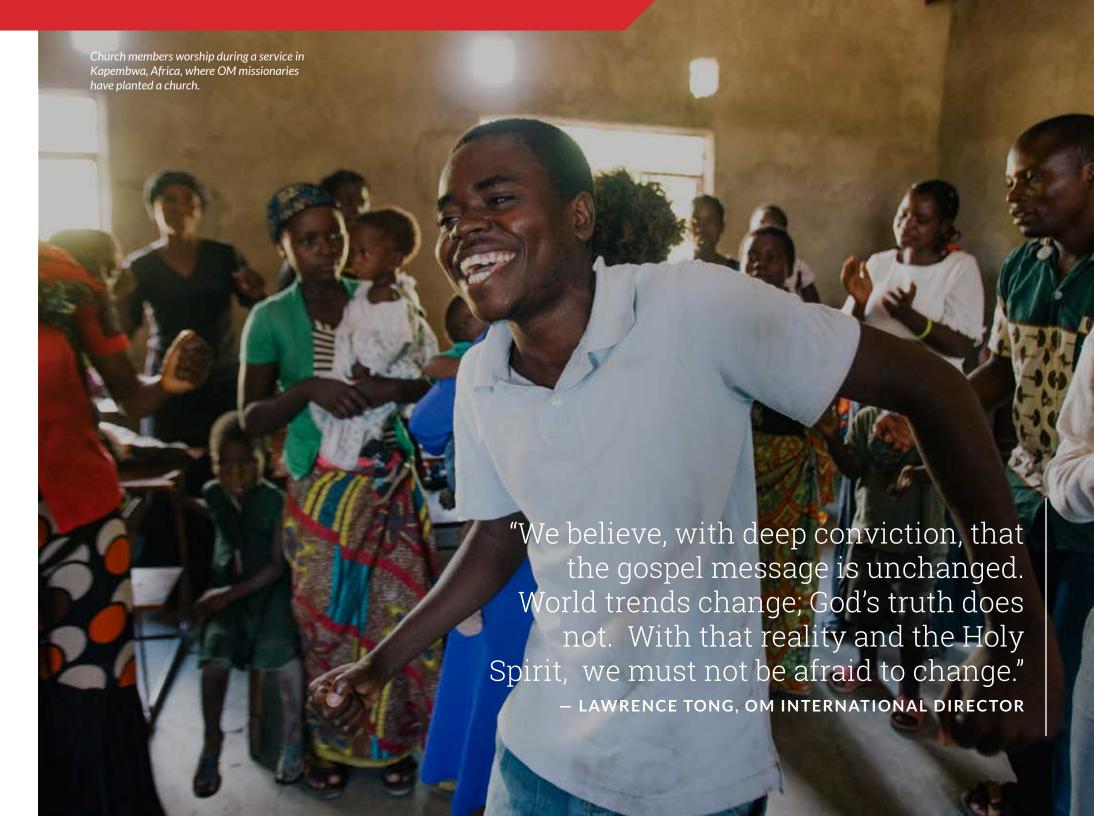
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